

Audit and Performance Committee Report

Meeting or Decision Maker:	Audit and Performance Committee
Date:	5 th February 2019
Classification:	General Release
Title:	Period 8 Finance Report 2018/19
Key Decision:	Review and challenge officers on the contents of the report
Report of:	David Hodgkinson, Interim S151 Officer

1. Executive Summary

The period 8 Performance Report presents detailed results for the period to November 2018 against the 2018/19 approved budget. The report provides explanations and commentary in respect of forecast variances to budget.

2. Recommendations

- Committee notes the content of the report
- Committee indicate any areas of the report that require further investigation
- Committee highlights any new emerging risks that have not been captured

3. Reasons for Decision

To inform Members of how the City Council is delivering its approved budget.

4. Background, including Policy Context

This report sets out how the City Council is delivering on the City for All vision through effective management of the Council's financial affairs.

1. Key Messages

- 1.1 The period 8 monthly revenue monitoring report projects a net underspend of £1.697m by year-end and net risks of £1.009m. All variances will be subject to active management through the financial year and it is anticipated the net risk position will be mitigated by year end.
- 1.2 The capital monthly monitoring report projects an expenditure underspend of £30.477m by year-end. Income is forecast to under-recover by £24.464m resulting in a net forecast underspend of £6.012m.
- 1.3 At period 8, the HRA revenue forecast is an overspend of £0.466m compared to a budgeted surplus of £6.994m.
- 1.4T he forecast gross capital outturn for the HRA is £119.644m, resulting in a total underspend of £30.702m compared to the budget of £150.345m.

2. Revenue – Forecast Outturn

- 2.1 At period 8, Cabinet portfolios are projecting a net underspend of £1.697m by year-end with net risks of £1.009m The table below shows a summary of forecast variances, risks and opportunities by Cabinet portfolio.

Cabinet Portfolio	Full Year Budget (£m)	Full Year Forecast (£m)	Full Year Variance (£m)	Risks Identified (£m)	Opps Identified (£m)	Projected Variance inc Opps and Risks (£m)
Leader of the Council	8.641	8.210	(0.431)	0.000	0.000	(0.431)
Deputy Leader, Economic Development, Education and Community	14.058	15.082	1.024	0.000	0.000	1.024
Finance, Property and Regeneration	51.999	46.881	(5.118)	1.804	(1.300)	(4.614)
Family Services and Public Health	80.848	81.569	0.721	0.155	0.000	0.876
Environment and City Management	(13.586)	(12.356)	1.230	0.300	(0.450)	1.080
Public Protection and Licensing	8.271	8.271	0.000	0.000	0.000	0.000
Housing and Customer Services	35.482	35.759	0.277	0.200	0.000	0.477
Place Shaping and Planning	1.927	2.527	0.600	0.300	0.000	0.900
NET CONTROLLABLE BUDGET	187.641	185.944	(1.697)	2.759	(1.750)	(0.688)
Council Tax*	53.831	53.831	-			
Business Rates - Net of Tariff*	133.810	133.810	-			
CORPORATE FINANCING	187.641	187.641	0.000			
NET (SURPLUS) / DEFICIT	-	(1.697)	(1.697)			

Period 8 Forecast Outturn by Cabinet Portfolio

Leader of the Council *(Councillor Nickie Aiken)*

At the end of period 8, the reported forecast outturn is an underspend of (£0.431m) against the annual budget of £8.641m.

This is mainly driven by careful management of staff costs (£0.242m), consultancy spend being lower than planned (£0.153m) and secondment income (£0.088m). However this is offset by an under recovery of income £0.052m, which mainly relates to City Promotions, Events and Filming. Smaller net variances across the portfolio of £0.189m make up the remaining difference.

The £0.200m of risks identified within the portfolio related to an increase in business rate charge in City Promotions, Events and Filming £0.200m, have been removed following a successful challenge.

Deputy Leader, Economic Development, Education and Community *(Councillor David Harvey)*

At the end of period 8, there is a forecasted overspend of £1.024m against the annual budget of £14.058m

The forecast overspend largely relates to pressures within the Education service as a result of funding pressures within Special Education Needs (SEN) of £0.311m, under-recovery of budgeted traded services income with Schools totalling £0.385m, urgent re-procurement of a minibus provider of £0.266m and £0.092m due to legal fees.

There is an underspend of £0.085m in Community Services relating to employee costs savings and an overspend within the Libraries and Registrars of £0.055m relating to a net under recovery of income.

There are no risks and opportunities reported at period 8.

Finance, Property and Regeneration *(Councillor Rachael Robathan)*

At the end of period 8, the portfolio is forecasting an underspend of (£5.118m) against a budget of £51.999m.

The reported underspend is mainly due to additional recovery of income from business rates cost of collection within Revenues and Benefits and additional interest earnings within Treasury and Pensions. The reported underspend is mainly due to an over recovery from interest earnings of (£5.063m), legal related overspends £0.223m, higher than planned income over recovery in Revenue and Benefits (£0.191m) and underspends across the portfolio relating to employee costs (£0.087m).

There are risks identified of £1.804m, comprising of a new risk of £1.000m, which could potentially arise from an income shortfall from lower than expected backdated rent/lease reviews. The projections supplied by our external managing agent are being reviewed before declaring a variance. Previously reported risks of £0.300m for the TUPE transfer of customer-facing staff to the council and a further £0.150m from the relinquishing of the

public convenience contract by Carlisle Cleaning Ltd remain. Potential under recovery from external income in Legal Services £0.254m and an under recovery of funding for staff cost £0.100m within Procurement Services.

There are opportunities identified of (£1.300m). These relate to potential reduced utility costs of £0.700m at City Hall and NNDR costs at City Hall and other properties of £0.600m.

Family Services and Public Health (*Councillor Heather Acton*)

At the end of period 8, the portfolio is reporting a forecast overspend of £0.721m against an annual budget of £80.848m.

This is made up of Children's Family Services pressures of £0.635m from an increased number of care leavers and impacts from changes in legislation and judicial decisions as well as larger numbers of Unaccompanied Asylum Seeking Children (UASC). Operations and Programmes are forecasting a net overspend of £0.128m relating to the discontinuation of the lead commissioning arrangements within the SALT contract.

There is a net underspend within Adult Services totalling (£0.042m), consisting of overspends of £0.845m on employee costs relating to operational and Mental Health pressures and an increase demand in Occupational Therapy assessments, offset by a (£0.895m) underspend on Learning Disabilities and Physical Support contracts.

Public Health is reporting a nil variance and any underspend against the budgeted use of reserves will reduce the requirement to use those reserves in year.

The various underspends within the services result in a £0.945m lower transfer from reserves than budgeted for 18/19. This will be retained in reserves for future years' spend. The main variances influencing the drawdown from reserves are savings of £1.071m across contracted services due to the conclusion of a large re-procurement as well as reduction in demand relating to activity driven service areas such genito-urinary medicine (GUM). An overspend of £0.113m from the salaries budgets arising from the restructure of the service has also affected the overall figure.

There are reported risks as per period 8 of £0.155m in Family Services mostly due to extra responsibilities placed on the Council as part of the Children's Social Work Act 2017 and increased number of care leavers at the start of 2018/19.

There are no opportunities reported in period 8.

Environment and City Management (*Councillor Tim Mitchell*)

At the end of period 8, the portfolio is forecasting an overspend outturn of £1.230m against an annual budget of £13.586m.

This results from an overspend within City Highways of £2.220m, offset by an underspend of (£0.990m) within Waste and Parks.

There are opportunities of £0.450m, no change compared to period 7.

Risks of £0.300m are being reported in period 8. This is due to potential shortfalls in Road Management income which is susceptible to changes in the economic environment causing a downturn in the level of development works and impacting income from road closures, temporary traffic orders etc.

Public Protection and Licensing *(Councillor Ian Adams)*

At the end of period 8, the reported forecast outturn is equivalent to the annual budget of £8.271m with no reported opportunities or risks.

Housing and Customer Services *(Councillor Andrew Smith)*

At the end of period 8, the portfolio is forecasting an overspend of £0.277m against the annual budget of £35.482m.

There is a risk of £0.200m mainly relating to pay costs incurred on non-capital related projects currently being worked on in Information Services to ensure systems are operating at an optimal level.

There are no reported opportunities at period 8.

Place Shaping and Planning *(Councillor Richard Beddoe)*

At the end of period 8, the portfolio is forecasting an overspend of £0.600m against the annual budget of £1.927m.

This is due to an under recovery of planning income of £1.200m driven by a reduction in volume of major applications and associated Planning Performance Agreements (PPAs), partly offset by an underspend in employee costs of £0.600m.

There are reported risks of £0.300m, which relate to additional employee costs in Place Shaping.

There are no reported opportunities in period 8.

3. Capital – Forecast Outturn

3.1 The Council's General Fund capital projects are currently reporting a forecast gross expenditure of £274.983m and gross income of £109.473m against a revised gross expenditure budget of £305.460m and gross income budget of £133.937m. This equates to a net underspend of £6.012m comprising an underspend of £30.477m on expenditure and an under-recovery of income of £24.464m.

The table below summarises the capital programme by directorate.

Project Categorisation	Revised Expenditure Budget	Revised Funding Budget	Expenditure Forecast	Funding Forecast	Expenditure Variance	Funding Variance	Net Variance
	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)
Development	97,685	(65,541)	84,375	(54,437)	(13,310)	11,104	(2,206)
Efficiency	31,327	-	32,254	-	927	-	927
Operational	176,448	(68,396)	158,354	(55,036)	(18,094)	13,360	(4,733)
Grand Total	305,460	(133,937)	274,983	(109,473)	(30,477)	24,464	(6,012)

The period 8 forecast summary by Cabinet Member is as follows:

Cabinet Member

General Fund Summary

	Revised Expenditure Budget	Revised Income	Expenditure Forecast	Income Forecast	Expenditure Variance	Income Variance	Previous Expenditure Forecast	Expenditure to Date
	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)
Deputy Leader, Economic Development, Education and Community	14,673	(9,646)	13,825	(9,158)	(848)	488	13,825	5,818
Environment and City Management	37,948	(12,291)	30,998	(8,308)	(6,950)	3,983	30,998	13,509
Family Services and Public Health	291	(291)	327	(327)	36	(36)	327	127
Finance, Property and Regeneration	117,344	(33,398)	112,892	(32,072)	(4,452)	1,326	112,291	77,454
Housing and Customer Services	57,502	(34,829)	47,790	(26,522)	(9,712)	8,307	50,328	16,045
Place Shaping and Planning	1,253	(828)	3,500	-	2,247	828	3,260	544
Environment and City Management/Place Shaping and Planning	43,467	(41,357)	31,668	(31,674)	(11,799)	9,683	32,068	18,296
Public Protection and Licensing	1,655	(1,297)	1,730	(1,412)	75	(115)	1,730	960
Service Area Total	274,133	(133,937)	242,729	(109,473)	(31,404)	24,464	244,826	132,751
Projects Funded from Flexible use of Capital Receipts	31,327	-	32,254	-	927	-	35,652	13,515
Grand Total	305,460	(133,937)	274,983	(109,473)	(30,477)	24,464	280,478	146,267

Funding

	Revised Funding Budget	Funding Forecast	Variance
	(£,000's)		
Grants	(133,937)	(109,473)	24,464
Contributions			-
Revenue Account			-
External Funding Total	(133,937)	(109,473)	24,464
Internal Funding*	(171,523)	(165,511)	6,012
Grand Total	(305,460)	(274,983)	30,477

* This is by capital receipts or borrowing

Generation of Capital Receipts

	Revised Budget	Full Year Forecast	Actual to Date
	(£,000's)		
Queensway Car Park	-	(3,247)	(3,247)
Moxon Street	-	(84,800)	(84,800)
Sir Simon Milton UTC	-	(8,100)	(8,080)
Capital Receipts Total	-	(96,147)	(96,127)

Leader of the Council (Councillor Nickie Aiken)

The portfolio has no capital schemes and therefore a nil budget.

Deputy Leader, Economic Development, Education and Community (Councillor David Harvey)

At period 8, the portfolio is forecasting (£0.848m) underspend.

The majority of the movement is due to re-profiling of Library Capital Improvements (£0.646m) as a result of longer time expected to get refurbishment work done and set up contract for purchasing self-service machine.

The Paddington Recreation Ground Synthetic Pitch Replacement is re-profiling £0.400m to next year as a result of allowing Hockey Club, a big stakeholder, to complete their season.

However, the underspend is partly offset by overspend on some projects, including Paddington Recreation Ground Capital Improvements (£0.171m) which is matched with additional CIL funding and other projects of (£0.027m).

Finance, Property and Regeneration (Councillor Rachael Robathan)

There is a forecast underspend of (£4.452m) against the full year budget.

Beachcroft is re-profiling £1.609m as a result of a delay in the project due to commissioning a new sub-station on the site and decommissioning the old one.

Dudley House is reprofiling £1.202m due to retention payment being re-profiled into the next financial year. The school is now completed and the residential elements are expected to complete in the first half of next year.

The Lisson Grove Programme is re-profiling £0.487m to next year due to delay in delivering full detail on the project.

Mandela Way Upgrade is re-profiling £0.398m to next year because of the planning application unlikely being approved by this year.

£0.756m of reprofiling is related to movements in other smaller schemes in GPH.

Family Services and Public Health (Councillor Heather Acton)

At period 8, Family Services and Public Health is forecasting a £0.036m overspend.

The overspend of £0.036m on Beachcroft Expansion is related to retention payment.

Environment and City Management (Councillor Tim Mitchell)

Environment and City Management is forecasting a £6.950m reduction against the budget.

Cycle Schemes has reported £2.000m underspend due to lack of plans for future schemes together with re-profiling of £0.340m as a result of delay on route 11, Quietway 88 and Circle Line East.

TFL Local Improvement Plan Placeholder underspent £1.678m as this TFL funded scheme is not progressing.

Strutton Ground is re-profiling £1.600m due to delays in delivery caused by market traders' objections to temporary site.

A £0.717m has been re-profiled to 2018/19 for the Waterloo and Golden Jubilee Bridge project due to some works on the monitoring of weight of the bridge is not going to continue until the end of 2018/19.

£0.615m reductions relates to smaller projects.

Public Protection and Licensing *(Councillor Ian Adams)*

At period 8, Public Protection and Licensing is forecasting an increase of £0.075m in expenditure.

The overspend relates to Disabled Facilities Grant project, which is fully funded.

Housing and Customer Services *(Councillor Andrew Smith)*

There is a forecast reduction of £9.712m in expenditure against the full year budget. The movement is outlined below.

Affordable Housing Fund is forecasting an underspend of £2.500m. This relates to the Dolphin Square, Westbourne Park Baptist Church scheme that are no longer expected to proceed.

Temporary Accommodation Acquisitions (Out Of Borough) is forecasting an underspend of £1.367m and Temporary Accommodation (In Borough) is forecasting an underspend of £5.807m. This reflects the current run rate of acquisitions, spend on this budget is linked to opportunities for purchases as they arise.

The remaining £0.038m reductions are related to smaller IT projects.

Place Shaping and Planning *(Councillor Richard Beddoe)*

Place Shaping and Planning is forecasting an overspend of £2.247m.

Oxford Street District is forecasting an overspend of £2.500m. A Cabinet report was approved for expenditure to support the key work streams relating to the project. The budget allocation is £50m per annum for 2019/20, therefore an element of this needs to be reprofiled into 2018/19.

Environment and City Management (Councillor Tim Mitchell) / Place Shaping and Planning (Councillor Richard Beddoe)

At period 8, Environment and City Management/Place Shaping and Planning jointly monitoring projects are forecasting to underspend by £11.799m.

East Mayfair has an underspend of £2.415m. Elements of this original budget allowed for potential expansion in scope of works. New project against this budget has not been commissioned due to lack of third party interest.

Queensway is re-profiling £2.251m. Consultations and Planning Permissions have caused delays. Certain elements of design will commence to work but full budget will not be spent this year

Ceremonial Streetscape is re-profiling £2.000m into 2019/20. The project is awaiting the necessary planning permissions due to more complex designs being put forward.

Hanover Square is re-profiling £1.263m due to access to full site being delayed as a result of over-running Cross rail works.

Jermyn Street has re-profiled £1.250m due to a change in the phasing of this scheme. Risks and £0.800m contingency are being reviewed and project costs summary is being awaited from the project manager.

Berkeley Square is forecasting a £0.800m underspend following changes in phasing at implementation stage.

The remaining of £1.820m underspend relates to smaller projects.

Further analysis of the expenditure position splitting projects between Development, Operational, Investment and Efficiency areas can be found in Appendix 1 and Appendix 2.

HRA

REVENUE EXPENDITURE – 2018/19 Budgets and Projected Expenditure

The HRA revenue forecast as at period 8 is an overall surplus of £6.528m, a negative variance of £0.466m compared to budget. This represents an adverse movement of £0.081m compared to last month. This movement is due to lower projected income from service charges following the October billing process. Income is forecast overall, to under recover by £0.801m mainly due to lower income from tenants, commercial properties and Pimlico District Heating Units (PDHU). Expenditure is forecast to underspend by £0.335m due to reductions in community electricity costs, repairs and maintenance and interest payments.

CAPITAL EXPENDITURE – 2018/19 Budgets and Projected Expenditure

At the end of period 8, the forecast gross capital expenditure outturn for the HRA is £119.644m resulting in a total variance of £30.702m compared to the budget of £150.345m. This reflects the expenditure forecast for Major Works of £45.572m, Housing Regeneration of £31.040m and Other Projects of £43.033m. The movement against last month's variance is a downward revision of £1.790m. The month on month decrease is a result of reductions in Major Works of £1.454m and Regeneration of £0.335m.

HRA Capital Expenditure Forecast – Period 8

Description	Full Year Budget	Forecast	Variance
	<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
Major Works	55,783	45,572	(10,211)
Housing Regeneration	63,009	31,040	(31,969)
Other Projects	31,553	43,033	11,480
Total Capital Expenditure	150,345	119,644	(30,702)

Appendix 1 Capital Budget Analysis

Project Categorisation Cabinet Member

Revised Expenditure Budget	Revised Funding Budget	Expenditure Forecast	Funding Forecast	Expenditure Variance	Funding Variance	Net Variance		
(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)		
Operational	Environment and City Management	34,105	(10,618)	28,811	(6,635)	(5,294)	3,983	(1,311)
	Environment and City Management/Place Shaping and Planning	24,789	(24,221)	20,969	(21,048)	(3,820)	3,173	(647)
	Finance, Property and Regeneration	55,739	-	54,469	-	(1,270)	-	(1,270)
	Housing and Customer Services	44,936	(22,263)	37,724	(16,456)	(7,212)	5,807	(1,405)
	Place Shaping and Planning	260	(60)	500	-	240	60	300
	Public Protection and Licensing	1,655	(1,297)	1,730	(1,412)	75	-	75
	Family Services and Public Health	291	(291)	327	(327)	36	(36)	-
	Deputy Leader, Economic Development, Education and Community	14,673	(9,646)	13,825	(9,158)	(848)	488	(360)
Operational Total		176,448	(68,396)	158,354	(55,036)	(18,094)	13,360	(4,733)
Development	Environment and City Management	3,843	(1,673)	2,187	(1,673)	(1,656)	-	(1,656)
	Environment and City Management/Place Shaping and Planning	18,678	(17,136)	10,699	(10,626)	(7,979)	6,510	(1,469)
	Finance, Property and Regeneration	61,605	(33,398)	58,423	(32,072)	(3,182)	1,326	(1,856)
	Housing and Customer Services	12,566	(12,566)	10,066	(10,066)	(2,500)	2,500	-
	Place Shaping and Planning	993	(768)	3,000	-	2,007	768	2,775
Development Total		97,685	(65,541)	84,375	(54,437)	(13,310)	11,104	(2,206)
Efficiency	FCR	31,327	-	32,254	-	927	-	927
Efficiency Total		31,327	-	32,254	-	927	-	927
Grand Total		305,460	(133,937)	274,983	(109,473)	(30,477)	24,464	(6,012)

Appendix 2 Capital Budget Analysis by Project

Project Categorisation	Project	Revised Expenditure Budget	Revised Funding Budget	Expenditure Forecast	Funding Forecast	Expenditure Variance	Funding Variance	Net Variance	
Development	AFFORDABLE HOUSING FUND BUDGET	12,566	(12,566)	10,066	(10,066)	(2,500)	2,500	-	
	EAST MAYFAIR PUBLIC REALM SCHEME	3,215	(2,946)	800	(800)	(2,415)	2,146	(269)	
	QUEENSWAY STREETScape	2,551	(2,300)	300	(249)	(2,251)	2,051	(200)	
	HANOVER SQUARE	2,963	(2,963)	1,700	(1,700)	(1,263)	1,263	-	
	CHURCH ST GREEN SPINE PUBLIC REALM	800	(800)	800	-	-	800	800	
	BERKELEY SQUARE NORTH	3,000	(3,000)	2,200	(2,200)	(800)	800	-	
	WEP - THE STRAND-ALDWYCH	993	(768)	500	-	(493)	768	275	
	SIR SIMON MILTON UNIVERSITY TECHNICAL COLLEGE	526	(526)	554	-	28	526	554	
	JERMYN STREET	2,000	(2,000)	750	(1,750)	(1,250)	250	(1,000)	
	OXFORD STREET DISTRICT	-	-	2,500	-	2,500	-	2,500	
	BEACHCROFT	14,609	(3,572)	13,000	(3,572)	(1,609)	-	(1,609)	
	BOND STREET WESTERN TICKET HALL	80	(80)	80	(80)	-	-	-	
	BOND STREET	2,806	(1,784)	2,806	(1,784)	-	-	-	
	ST JAMES'S PALACE FORECOURT	1,752	(1,752)	1,752	(1,752)	-	-	-	
	WESTMEAD	170	-	108	-	(62)	-	(62)	
	MOBERLY SPORTS CENTRE REDEVELOPMENT	943	-	887	-	(56)	-	(56)	
	FARM STREET	60	-	60	-	-	-	-	
	SEYMOUR LEISURE CENTRE	300	-	300	-	-	-	-	
	HUGUENOT HOUSE REDEVELOPMENT	156	-	156	-	-	-	-	
	CARLTON DENE	170	-	216	-	46	-	46	
	STRATEGIC ACQUISITIONS -HUGUENOT HOUSE	2,346	-	2,346	-	-	-	-	
	LEICESTER SQUARE TICKET BOOTH	20	-	-	-	(20)	-	(20)	
	DUDLEY HOUSE	40,657	(28,500)	39,455	(28,500)	(1,202)	-	(1,202)	
	LEISURE REVIEW - DEVELOPMENT	-	-	12	-	12	-	12	
	LISSON GROVE PROGRAMME	1,459	-	972	-	(487)	-	(487)	
	LUXBOROUGH DEVELOPMENT	332	-	444	-	112	-	112	
	STRUTTON GROUND	2,900	(1,673)	1,300	(1,673)	(1,600)	-	(1,600)	
	DUKE STREET PUBLIC REALM	311	(311)	311	(311)	-	-	-	
	Development Total		97,685	(65,541)	84,375	(54,437)	(13,309)	11,104	(2,206)
	Efficiency	DIGITAL TRANSFORMATION REVENUE COSTS	334	-	-	-	(334)	-	(334)
		TECHNOLOGY REFRESH	-	-	750	-	750	-	750
		NETWORK AND TELEPHONY TRANSFORMATION	250	-	250	-	-	-	-
		CITY HALL REVENUE COSTS	10,743	-	11,254	-	511	-	511
	Efficiency Total	CAPITALISATION OF PENSION CONTRIBUTION	20,000	-	20,000	-	-	-	-
	Operational		31,327	-	32,254	-	927	-	927
		TA PURCHASE IBB	22,263	(22,263)	16,456	(16,456)	(5,807)	5,807	-
		CYCLE SCHEMES	3,950	(3,850)	1,610	(1,610)	(2,340)	2,240	(100)
		CEREMONIAL STREETScape	6,000	(6,000)	4,000	(4,000)	(2,000)	2,000	-
		TFL LIP PLACEHOLDER	1,678	(1,678)	-	-	(1,678)	1,678	-
		WEP - CONNECT WESTMINSTER (BROADBAND)	1,318	(659)	1,318	-	-	659	659
OPEN SPACES STRATEGY AND PARKS CAPITAL WORKS		940	(640)	940	-	-	640	640	
NEWPORT PLACE		1,396	(1,046)	900	(567)	(496)	479	(17)	
ABELL AND CLELAND PUBLIC REALM		500	(500)	100	(100)	(400)	400	-	
PUBLIC REALM IMPROVEMENT SCHEMES		6,712	(6,343)	6,438	(6,049)	(274)	294	20	
VILLIERS STREET PUBLIC REALM		200	(200)	100	(100)	(100)	100	-	
291 HARROW ROAD		60	(60)	-	-	(60)	60	-	
OPEN SPACES AND GREENER PLACES		225	(25)	225	-	-	25	25	
SCHOOLS MINOR WORKS PROJECTS		252	(252)	252	(252)	-	-	-	
BARNEY & FLOREY		91	(91)	91	(91)	-	-	-	
ST MARYLEBONE BRIDGE SPECIAL SCHOOL EXPANSION		500	(500)	500	(500)	-	-	-	
GLASSHOUSE STREET		800	(800)	800	(800)	-	-	-	
COVENT GARDEN STREETScape		350	(350)	350	(350)	-	-	-	
SHERWOOD STREET FOOTWAY WIDENING		650	(650)	650	(650)	-	-	-	
LED LIGHTING ROLLOUT		388	(200)	-	(200)	(388)	-	(388)	
PARKING & INTEGRATED STREET MANAGEMENT IT		190	-	200	-	10	-	10	
ST GEORGE'S SCHOOL EXPANSION		4,818	(4,818)	4,818	(4,818)	-	-	-	
CORONERS COURT IMPROVEMENTS		80	-	5	-	(75)	-	(75)	
DATA NETWORK REFRESH		200	-	110	-	(90)	-	(90)	
EAST MAYFAIR PUBLIC REALM SCHEME		1,200	(1,200)	1,200	(1,200)	-	-	-	
END-USER COMPUTING REFRESH		3,370	-	3,504	-	134	-	134	
CORPORATE SOFTWARE LICENCES		50	-	-	-	(50)	-	(50)	
ENERGY MONITOR & TARGET		748	-	400	-	(348)	-	(348)	
TEMPORARY ACCOMMODATION ACQUISITIONS		3,763	-	2,396	-	(1,367)	-	(1,367)	
ENTERPRISE		1,077	-	1,077	-	-	-	-	
CAPITAL CONTINGENCY		2	-	2	-	-	-	-	
PICCADILLY UNDERPASS		1,000	-	1,000	-	-	-	-	
FORWARD MANAGEMENT PLAN		1,036	-	700	-	(336)	-	(336)	

operational (Continued)	PLANNED PREVENTATIVE MAINTENANCE - LIGHTING	3,068	-	2,828	-	(240)	-	(240)
	CAPITALISED SALARY COSTS	779	-	779	-	-	-	-
	REMODELLING OF EARLY HELP/ CHILDREN'S SERVICES INVESTMENT	622	-	649	-	27	-	27
	SOHO AREA PUBLIC REALM IMPROVEMENTS	200	-	200	-	-	-	-
	HARROW ROAD BRIDGE CATHODIC PROTECTION	2,400	-	2,400	-	-	-	-
	STREET TREES - NEW PLANTING	-	-	300	-	300	-	300
	HOUSING INVESTMENT IN DISCHARGE OF DUTY PHASE 2	15,000	-	15,000	-	-	-	-
	WASTE FLEET	2,070	-	1,998	-	(72)	-	(72)
	PADDINGTON RECREATION GROUND SYNTHETIC PITCH REPLACEMENT	400	-	-	-	(400)	-	(400)
	KING SOLOMON SCHOOL EXPANSION	2,112	(2,112)	2,112	(2,112)	-	-	-
	BAKER STREET TWO WAY	7,550	(7,332)	7,000	(7,332)	(550)	-	(550)
	LANDLORD RESP- TACHBROOK STREE	62	-	62	-	-	-	-
	LANDLORD RESPONSIBILITIES	2,510	-	2,625	-	115	-	115
	PLANNED PREVENTATIVE MAINTENANCE - BRIDGES AND STRUCTURES	1,115	(375)	1,115	(375)	-	-	-
	LANDLORD RESPONSIBILITY - MAYFAIR LIBRARY	393	-	250	-	(143)	-	(143)
	CITY HALL - MAJOR REFURBISHMENT	48,084	-	48,192	-	108	-	108
	SAFE AND SECURE RENOVATION	200	-	160	-	(40)	-	(40)
	LIBRARIES CAPITAL IMPROVEMENTS	1,206	-	560	-	(646)	-	(646)
	COSWAY STREET	500	-	200	-	(300)	-	(300)
	LISSON GROVE IMPROVEMENT - INFRASTRUCTURE	771	-	878	-	107	-	107
	COUNCIL HOUSE - FIT OUT FOR REGISTRARS AND CIVIC CEREMONIES	-	-	12	-	12	-	12
	MANDELA WAY UPGRADE	398	-	-	-	(398)	-	(398)
	COUNCIL HOUSE - LEASE DISPOSAL COSTS	326	-	314	-	(12)	-	(12)
	MINIMUM ENERGY EFFICIENCY STANDARD (MEES) COMPLIANCE	50	-	50	-	-	-	-
	VICTORIA EMBANKMENT STURGEONS	890	-	890	-	-	-	-
	MULTI USE GAMES AREAS AND OUTDOOR FITNESS FACILITIES	119	-	119	-	-	-	-
	WASTE CONTAINERS	142	-	142	-	-	-	-
	CAVENDISH SQUARE CAR PARK	-	-	-	-	-	-	-
	WATERLOO AND GOLDEN JUBILEE BRIDGE	967	-	250	-	(717)	-	(717)
	DATA CENTRE REFRESH	100	-	58	-	(42)	-	(42)
	CEMETERIES IMPROVEMENTS	60	-	60	-	-	-	-
	CCTV CRIME AND DISORDER ESTATE	158	-	158	-	-	-	-
	20 GROSVENOR SQUARE	550	(550)	550	(550)	-	-	-
	HALLFIELD HEATING & DISTRIBUTION	790	(790)	790	(790)	-	-	-
	MOBILE WORKING	100	(100)	100	(100)	-	-	-
	FRAMEWORKI- UPGRADE TO MOSAIC	100	(100)	100	(100)	-	-	-
	LEISURE FACILITIES CAPITAL INVESTMENT PROGRAMME	900	(115)	900	(115)	-	-	-
	LOCAL SAFETY AND TRAFFIC MANAGEMENT SCHEMES	3,154	(1,603)	3,154	(1,603)	-	-	-
	VICTORIA EMBANKMENT MOORING RINGS	400	(400)	400	(400)	-	-	-
	NHB PLACES OF WORK	400	(400)	400	(400)	-	-	-
	CLEVELAND ROW PUBLIC REALM	500	(500)	500	(500)	-	-	-
	BEACHCROFT EXPANSION	-	-	36	(36)	36	(36)	-
	DISABLED FACILITIES GRANT PROGRAMME	1,297	(1,297)	1,412	(1,412)	115	(115)	-
	CIL LONDON CYCLE HIRE	-	-	140	(140)	140	(140)	-
	PADDINGTON RECREATION GROUND CAPITAL IMPROVEMENTS	159	-	330	(171)	171	(171)	-
	PLANNED PREVENTATIVE MAINTENANCE - HIGHWAYS	10,039	(597)	10,039	(1,157)	-	(560)	(560)
Operational Total		176,448	(68,396)	158,354	(55,036)	(18,093)	13,360	(4,734)
Grand Total		305,460	(133,937)	274,983	(109,473)	(30,477)	24,464	(6,012)